(incorporated in Hong Kong with limited liability)

(Stock Code: 0017)

List of Directors and their Role and Function

The members of the board of Directors ("**Board**") of New World Development Company Limited (新世界發展有限公司) are set out below:

Executive Directors

Dr. Cheng Kar Shun, Henry GBM GBS (Chairman)

Ms. Huang Shaomei, Echo (Chief Executive Officer)

Ms. Cheng Chi Man, Sonia (Responsible for hotel projects)

Mr. Sitt Nam Hoi (Responsible for Hong Kong projects)
Ms. Chiu Wai Han, Jenny (Responsible for corporate services)
Mr. Ho Gilbert Chi Hang (Responsible for strategic advice)

Mr. Lau Fu Keung (Chief Financial Officer)

Non-executive Directors

Mr. Doo Wai Hoi, William BBS JP (Non-executive Vice-chairman)
Dr. Cheng Chi Kong, Adrian SBS JP (Non-executive Vice-chairman)

Mr. Cheng Kar Shing, Peter

Mr. Cheng Chi Heng

Mr. Cheng Chi Ming, Brian

Independent Non-executive Directors

Mr. Lee Luen Wai, John BBS JP

Mr. Ip Yuk Keung, Albert

Mr. Chan Johnson Ow

Mrs. Law Fan Chiu Fun, Fanny GBM GBS JP

Ms. Lo Wing Sze, Anthea BBS JP

Ms. Wong Yeung Fong, Fonia

The membership information of Board committees on which each Board member serves is set out below:

| | Audit Committee | Remuneration Committee | Nomination Committee | Executive Committee | Sustainability Committee |
|------------------------------|--------------------|---------------------------|-------------------------|------------------------|-----------------------------|
| Dr. Cheng Kar Shun, Henry | - | М | - | С | - |
| Ms. Huang Shaomei, Echo | - | - | - | М | - |
| Ms. Cheng Chi Man, Sonia | - | - | М | М | - |
| Mr. Sitt Nam Hoi | - | - | - | М | С |
| Ms. Chiu Wai Han, Jenny | - | - | - | М | - |
| Mr. Ho Gilbert Chi Hang | - | - | - | М | - |
| Mr. Lau Fu Keung | - | - | - | М | - |
| Mr. Lee Luen Wai, John | С | С | С | - | - |
| Mr. Ip Yuk Keung, Albert | M | - | М | - | М |
| Mr. Chan Johnson Ow | M | М | - | - | М |
| Mrs. Law Fan Chiu Fun, Fanny | M | - | - | - | М |
| Ms. Lo Wing Sze, Anthea | M | - | - | - | - |
| Ms. Wong Yeung Fong, Fonia | - | - | - | - | М |

Notes:

C Chairman of the relevant Board committees
M Member of the relevant Board committees